

Tata Electronics and Kelington Collaborate to Accelerate Operational Readiness of Dholera Fab

- Collaboration will support the deployment of critical infrastructure and systems for Tata Electronics' semiconductor Fab in Dholera, Gujarat
- Partnership will also explore the development of local talent and advanced design and build engineering capabilities in India

Kuala Lumpur, 21 September 2026 - Tata Electronics, a pioneering leader in India's electronics and semiconductor manufacturing sector, and Kelington, a leading Malaysian integrated engineering solutions provider, have announced a collaboration on 18 September 2026 to advance the development of Tata Electronics' Fab in Dholera, Gujarat. As part of the collaboration, Kelington will support the delivery of critical infrastructure and systems required for semiconductor manufacturing. The partnership will enable Tata Electronics to accelerate the facility's operational readiness for silicon wafer production.

The partnership will also explore the development of local talent and advanced design and build engineering capabilities in India. The alliance reflects the shared commitment of both companies to supporting India's growing semiconductor manufacturing capabilities and will be a key enabler for the timely execution of the Dholera Fab project.

Dr. Randhir Thakur, CEO & MD, Tata Electronics, said: "Building a semiconductor Fab requires collaboration across an extensive ecosystem of partners with deep technical expertise. Tool hook-up is a critical element in establishing a reliable, efficient, and high-performance Fab environment, enabling seamless integration of sophisticated equipment and supporting operational excellence from day one. We are pleased to partner with Kelington as we advance the development of our semiconductor Fab in Dholera, Gujarat. Together, we will create a world-class semiconductor manufacturing environment that will contribute to India's semiconductor ambitions, and our goal of timely delivery of high-quality chips for our global customers."

Mr. Lim Seng Chuan, Group CEO, Kelington, said: "The proposed partnership for Tata Electronics' Dholera facility has been envisioned to support the exacting requirements of semiconductor manufacturing. We are pleased to partner with Tata Electronics on this landmark project. With our shared commitment to excellence in execution, this alliance will support the development of critical infrastructure for the Dholera facility and contribute to the growth of India's semiconductor industry."

The chip manufacturing facility in Dholera forms a cornerstone of Tata Electronics' semiconductor manufacturing ambitions. Backed by a planned investment of US\$11 billion, the 12-inch (300 mm) Fab will produce semiconductor products, across a wide range of applications, including automotive, mobile devices, and artificial intelligence, for domestic and global customers.



MoU Signing Ceremony between Dr. Thakur Randhir, CEO and Managing Director of Tata Electronics, and Mr. Lim Seng Chuan, Group CEO of Kelington Group Berhad, witnessed by Mr. Ashwini Vaishnaw, Union Minister for Railways, Information & Broadcasting, and Electronics & Information Technology, Government of India.

Pictured during the photo session are Mr. Utpal Shah (third from left), Senior Vice President of Business Development, Tata Electronics, representing Dr. Thakur Randhir; Mr. Lim Seng Chuan (second from right); and Mr. Ashwini Vaishnaw (third from right).

About Tata Electronics Private Limited

Tata Electronics Private Limited is a prominent global player in the electronics manufacturing industry, with strong capabilities in Electronics Manufacturing Services, Semiconductor Assembly & Test, Semiconductor Foundry, and Design Services. Established in 2020 as a greenfield venture of the Tata Group, the company aims to serve global customers through integrated offerings across a trusted electronics and semiconductor value chain. With a rapidly growing workforce, the company has significant operations in India in Gujarat, Assam, Tamil Nadu, and Karnataka, in addition to overseas offices in US, Taiwan, and Singapore. Tata Electronics is committed to creating a socio-economic footprint by employing many women in its workforce and actively supporting local communities through environmental, education, healthcare, sports and livelihood initiatives. For more information visit www.tataelectronics.com.

ABOUT KELINGTON GROUP BERHAD (“Kelington” or the “Group”)

Kelington Group Berhad, listed on the Main Market of Bursa Malaysia Securities Berhad, is an integrated engineering solutions provider with a core focus on advanced engineering and process systems, particularly for the semiconductor and electronics industries. The Group delivers end-to-end engineering solutions ranging from system design to fabrication and installation of equipment as well as building manufacturing facilities. Via Ace Gases Sdn Bhd, its wholly owned subsidiary, the Group is also a key player in the industrial gas sector, supplying a comprehensive range of industrial and electronic specialty gases. Its engineering services extend to gas plant design, on-site gas generation, and customised gas delivery systems, serving diverse industry applications.

For more information, please log on to <https://kelington-group.com>.