

THIS STATEMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

If you are in doubt as to the course of action to be taken, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.

Bursa Malaysia Securities Berhad ("**Bursa Securities**") takes no responsibility for the contents of this Statement, makes no representation as to its accuracy or completeness and expressly disclaims any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this Statement. Bursa Securities has not perused the Statement before its issuance.

Shareholders should rely on their own evaluation to assess the merits and risks of the proposal as set out herein.



KELINGTON GROUP BERHAD

[Registration No. 199901026486 (501386-P)]
(Incorporated in Malaysia)

SHARE BUY-BACK STATEMENT IN RELATION TO THE PROPOSED RENEWAL OF AUTHORITY FOR PURCHASE OF OWN SHARES BY THE COMPANY ("PROPOSED SHARE BUY-BACK RENEWAL" OR "PROPOSAL")

The ordinary resolution in respect of the above Proposal will be tabled as Special Business at Kelington Group Berhad's Twenty-Fifth Annual General Meeting to be held at Function Room 1, Setia City Convention Centre, No. 1, Persiaran Setia Dagang AG U13/AG, Setia Alam Seksyen U13, 40170 Shah Alam, Selangor Darul Ehsan, Malaysia on **Wednesday, 25 June 2025 at 10:00 a.m.** or at any adjournment thereof. The Notice of Twenty-Fifth Annual General Meeting and the Form of Proxy are enclosed in the Annual Report 2024 of Kelington Group Berhad, which also can be downloaded together with this Statement at:

<https://kelington-group.com/general-meeting/>; or

<http://www.bursamalaysia.com/market/listed-companies/company-announcements/>.

If you are unable to attend and vote at the Twenty-Fifth Annual General Meeting, you are urged to complete and submit the Form of Proxy in the following manners, at least forty-eight (48) hours before the time for holding the meeting or any adjournment thereof:-

(i) In hard copy form

To be deposited at the Company's Share Registrar's office at 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan; or

(ii) By electronic means

Alternatively, the Form of Proxy may also be lodged electronically via Boardroom Smart Investor Portal at <https://investor.boardroomlimited.com>. Kindly refer to the Administrative Guide for further information.

(iii) By email

To be sent via e-mail to :

khairul.iqam@boardroomlimited.com

bsr.helpdesk@boardroomlimited.com

Last date and time for lodging the Form of Proxy : Monday, 23 June 2025 at 10:00 a.m.

Date and time of the Twenty-Fifth Annual General Meeting : Wednesday, 25 June 2025 at 10:00 a.m.

This Statement is dated 30 April 2025

DEFINITIONS

In this Statement and the accompanying appendix, the following abbreviations shall have the following meanings unless otherwise stated:

| | |
|---|---|
| "Act" | : The Companies Act 2016 as amended from time to time and any re-enactment thereof |
| "AGM" | : Annual General Meeting |
| "AGP" | : Aberdeen Group Plc (formerly known as Abrdn Plc) (SC286832) |
| "AHL" | : Abrdn Holdings Limited (SC082015) |
| "ABSB" | : Abrdn Malaysia Sdn. Bhd. (200501013266 (690313-D)) |
| "Board" | : Board of Directors of Kelington |
| "Bursa Securities" | : Bursa Malaysia Securities Berhad (200301033577 (635998-W)) |
| "Director" | : A director of Kelington Group for the time being and shall have the same meaning given in Section 2(1) of the Capital Markets and Services Act 2007 |
| "EPF" | Employees Provident Fund Board (EPF ACT 1991) |
| "EPS" | : Earnings per share |
| "ESS" | : Employees' Share Scheme |
| "Fortune Dragon" | : Fortune Dragon Holding Inc. (134102), incorporated in British Virgin Islands |
| "Kelington" or "Company" | : Kelington Group Berhad (199901026486 (501386-P)) |
| "Kelington Group" or "Group" | Kelington and its Subsidiary Companies |
| "Kelington Share(s)" or "Share(s)" | : Ordinary share(s) of Kelington |
| "LHIC" | : Lien Hwa Industrial Holdings Corp. (11996904), a public company listed on the Taiwan Stock Exchange |
| "Listing Requirements" | : The Main Market Listing Requirements of Bursa Securities |
| "LPD" | : 23 April 2025 being the latest practicable date prior to the issuance of this Statement |
| "NA" | : Net Assets |
| "Palace Star" | : Palace Star Sdn. Bhd. (200101004154 (539910-V)), incorporated in Malaysia |
| "Proposed Share Buy-Back Renewal" or "Proposal" | : Proposed Renewal of Authority for Purchase of Own Shares by the Company |
| "Purchased Shares" | : Shares purchased by the Company pursuant to the Proposed Share Buy-Back Renewal |
| "RM" and "sen" | : Ringgit Malaysia and sen respectively |
| "SC" | : Securities Commission Malaysia |
| "Shareholder(s)" | : Shareholder(s) of Kelington |
| "Substantial Shareholder" | : A person who has an interest or interests in one or more voting shares in the Company and the number or the aggregate number of such shares is not less than 5% of the total number all the voting shares included in the Company as defined under Section 136 of the Act |
| "Sun Lead" | : Sun Lead International Limited (1786943), incorporated in British Virgin Islands |
| "Treasury Share(s)" | : Kelington Share(s) purchased by Kelington that is/ are retained in treasury as defined under Section 127 of the Act |

Words importing the singular shall, where applicable, include the plural and vice versa and words importing the masculine gender shall, where applicable, include the feminine and neuter genders and vice versa. Reference to persons shall include corporations.

Any reference in this Statement to any enactment is a reference to that enactment for the time being amended or re-enacted. Any reference to a time of day in this Statement shall be a reference to Malaysian time, unless otherwise stated.

TABLE OF CONTENTS

| | PAGE |
|---|-------------|
| LETTER TO THE SHAREHOLDERS OF KELINGTON | 1 |
| 1.0 Details of the Proposed Share Buy-Back Renewal | 2 |
| 2.0 Quantum and Funding | 2 |
| 3.0 Public Shareholding Spread | 3 |
| 4.0 Potential Advantages and Disadvantages of the Proposed Share Buy-Back Renewal | 3 |
| 4.1 Potential Advantages | 3 |
| 4.2 Potential Disadvantages | 4 |
| 5.0 Rationale for the Proposed Share Buy-Back Renewal | 4 |
| 6.0 Ranking and Treatment of Purchased Shares | 4 |
| 7.0 Historical Share Prices | 5 |
| 8.0 Financial Effect | 5 |
| 8.1 Share Capital | 5 |
| 8.2 NA | 6 |
| 8.3 Working Capital | 7 |
| 8.4 Earnings | 7 |
| 8.5 Gearing | 7 |
| 8.6 Dividend | 7 |
| 8.7 Shareholdings of the Directors and Substantial Shareholders of Kelington | 7 |
| 9.0 Implication Relating to the Rules on Take-Overs, and Mergers and Compulsory Acquisitions | 10 |
| 10.0 Interests of the Directors, Major Shareholders and/or Persons Connected to Them | 10 |
| 11.0 Directors' Recommendation | 10 |
| 12.0 Approval Required and Twenty-Fifth AGM | 10 |
| 13.0 Details of Purchase, Resale, Transfer or Cancellation of Shares in the Previous Twelve (12) Months | 10 |
| APPENDIX I - FURTHER INFORMATION | 11 |
| APPENDIX II - EXTRACT OF NOTICE OF TWENTY- FIFTH AGM | 12 |



KELINGTON GROUP BERHAD
(Registration No.: 199901026486 (501386-P))
(Incorporated in Malaysia)

Registered Office:

Level 13, Menara 1 Sentrum,
201, Jalan Tun Sambanthan, Brickfields,
50470 Kuala Lumpur, W.P. Kuala Lumpur.

30 April 2025

Board of Directors

Gan Hung Keng (*Chairman/ Chief Executive Officer*)
Ong Weng Leong (*Executive Director/ Chief Operating Officer*)
Soh Tong Hwa (*Non-Independent Non-Executive Director*)
Cham Teck Kuang (*Non-Independent Non-Executive Director*)
Hu Kegin (*Non-Independent Non-Executive Director*)
Ng Meng Kwai (*Senior Independent Non-Executive Director*)
Rahima Beevi Binti Mohamed Ibrahim (*Independent Non-Executive Director*)
Chow Meow Luan (*Independent Non-Executive Director*)
Chin Wei Min (*Independent Non-Executive Director*)
Ng Lee Kuan (*Independent Non-Executive Director*)

Dear Shareholders of Kelington,

PROPOSED SHARE BUY-BACK RENEWAL

INTRODUCTION

At the Company's Twenty-Fourth AGM held on 21 June 2024 the shareholders of the Company had granted approval to the Company to purchase up to 10% of the total number of issued shares. The authorisation shall, in accordance with the Listing Requirements, expire at the forthcoming Twenty-Fifth AGM unless authority for its renewal is obtained from the shareholders of the Company at the forthcoming Twenty-Fifth AGM.

On 25 April 2025, the Board announced that the Company proposed to seek the approval of Shareholders for the Proposal at the forthcoming Twenty-Fifth AGM.

The purpose of this Statement is to provide you with the relevant details of the Proposal and to seek your approval for the ordinary resolution pertaining to the Proposal to be tabled at the forthcoming Twenty-Fifth AGM of the Company to be held at Function Room 1, Setia City Convention Centre, No. 1, Persiaran Setia Dagang AG U13/AG, Setia Alam Seksyen U13, 40170 Shah Alam, Selangor Darul Ehsan, Malaysia on Wednesday, 25 June 2025 at 10:00 a.m. The Notice of the Twenty-Fifth AGM containing the above ordinary resolution and the Form of Proxy are available on the Company's website at <https://kelington-group.com/report-presentation/> or Bursa Malaysia Securities Berhad's website.

SHAREHOLDERS OF KELINGTON ARE ADVISED TO READ AND CONSIDER CAREFULLY THE CONTENTS OF THIS STATEMENT BEFORE VOTING ON THE RESOLUTION TO GIVE EFFECT TO THE PROPOSAL AT THE FORTHCOMING TWENTY-FIFTH AGM.

1.0 Details of the Proposed Share Buy Back Renewal

The Board proposes to seek approval from the Shareholders for a renewal of authorisation to enable the Company to purchase its own shares up to 10% of the total number of issued shares as quoted on Bursa Securities in accordance with Section 127 of the Act and Main Market Listing Requirements and/or any other relevant authority. As at LPD, the total number of issued shares of Kelington is 725,724,348 ordinary shares (including treasury shares of 2,239,800).

As an illustration, the maximum number of ordinary shares which may be purchased by the Company will be not more than 72,572,434 Kelington Shares based on the total number of issued shares of the Company as at LPD. The total number of shares purchased by the Company and being held as Treasury Shares up to and including LPD is 2,239,800. As such, the balance that can be purchased taking into account the total cumulative Treasury Shares held up to LPD is 70,332,634 Shares.

The Proposed Share Buy-Back Renewal shall be effective upon passing of the ordinary resolution at the forthcoming Twenty-Fifth AGM of Kelington and shall continue to remain in force until:

- (a) the conclusion of the next AGM of the Company following the general meeting at which such resolution was passed, at which time it will lapse, unless by ordinary resolution passed at the meeting, the authority is renewed, either unconditionally or subject to conditions;
 - (b) the expiration of the period within which the next AGM after that date is required by law to be held; or
 - (c) revoked or varied by ordinary resolution passed by the Shareholders in a general meeting,
- whichever occurs first.

2.0 Quantum and Funding

The actual number of shares to be purchased, the total amount of funds involved for each purchase and the timing of the purchase(s) will depend on, *inter alia*, the market conditions and sentiments of the stock market, the availability of financial resources and the availability of the retained profits of the Company.

Based on the latest audited financial statements for the financial year ended 31 December 2024, the retained profits of Kelington were RM28,640,210.00.

The Proposed Share Buy-Back Renewal will be financed from internally generated funds and/or borrowings, the proportion of which will depend on the quantum of purchase consideration as well as the availability of the internally generated funds and/or bank borrowings at the time of purchase(s).

In the event that the Company decides to utilise bank borrowings to finance the purchase of its own Shares, it will ensure that it has sufficient financial capability to repay the bank borrowings and that the bank borrowings will not have a material impact on the cash flow of the Company.

3.0 Public Shareholding Spread

The Proposed Share Buy-Back Renewal will be carried out in accordance with the prevailing rules and regulations at the time of the purchase including compliance with the 25% shareholding spread as required under Paragraph 8.02(1) of the Listing Requirements.

As at LPD, the Company showed 418,759,149 shares representing 57.88% of the total number of issued shares (excluding Treasury Shares) being held by the public shareholders. Assuming that the Company purchases up to a maximum of 70,332,634 Kelington Shares from the public shareholders, representing approximately 10% of the total number of issued shares, the number of shares held by the Directors and/or substantial shareholders of the Company and/or persons connected to them remains unchanged, and the Kelington Shares purchased are either retained as Treasury Shares or cancelled, the public shareholding spread is expected to be reduced to approximately 53.35% or 348,426,515 Kelington Shares.

The Company will endeavour to ensure that the Proposed Share Buy-Back Renewal will not breach Paragraph 12.14 of the Listing Requirements, which states that a listed company must not purchase its own shares on Bursa Securities if that purchase(s) will result in the listed company being in breach of the public shareholding spread requirements as set out in Paragraph 8.02(1) of the Listing Requirements.

4.0 Potential Advantages and Disadvantages of the Proposed Share Buy-Back Renewal

The Proposed Share Buy-Back Renewal, if implemented, is expected to have the following potential advantages and disadvantages for Kelington and its shareholders:

4.1 Potential Advantages

- (i) Enable the Company to utilise its resources and surplus financial resources more efficiently.
- (ii) Stabilise the supply and demand of the Company's shares traded on Bursa Securities and reduce the volatility of the Company's share price. Hence, maintain investors' confidence.
- (iii) Improve the EPS and the return on equity as a result of the reduction of publicly traded shares. Consequently, if the Purchased Shares are cancelled, long term and genuine investors are expected to enjoy a corresponding increase in the value of their investment in the Company.
- (iv) Purchased Shares retained as Treasury Shares provide the Board with an option to resell the Treasury Shares at a higher price therefore realising a capital gain for the Company without affecting the total issued and paid-up share capital of the Company. If the Treasury Shares are distributed as share dividends, this would serve to reward the Shareholders of the Company.
- (v) Adverse economic conditions may cause the market price of the Company's Shares being undervalued. In such circumstances, the purchase of shares by the Company may serve to stabilise the market price at its intrinsic value.
- (vi) Allow the Company the flexibility in achieving the desired capital structure, in terms of debt and equity composition and size of equity.

[THE REST OF THE PAGE IS INTENTIONALLY LEFT BLANK]

4.2 Potential Disadvantages

- (i) It will reduce the immediate financial resources. However, the financial resources of the Group may recover or even increase if the Purchased Shares are held as Treasury Shares and resold in the market at the same or a higher price.
- (ii) It may result in Kelington Group foregoing other better investment opportunities which may emerge in the future and/or any income that may be derived from other alternative uses of such funds, such as deposits in interest bearing instruments.
- (iii) The cash flow of the Company may be affected if the Company decides to utilise bank borrowings to finance the Proposed Share Buy-Back Renewal.
- (iv) As the funds to be allocated for the Proposed Share Buy-Back Renewal must be made wholly out of the Company's retained profits, the amount available from these accounts for the distribution of dividends to the shareholders of the Company may decrease accordingly.

5.0 Rationale for the Proposed Share Buy-Back Renewal

The Proposed Share Buy-Back Renewal is likely to potentially benefit the Company and its shareholders in the following manners:

- (a) The Company may be able to take pre-emptive measures if need be, to stabilise the supply and demand of Kelington Shares in the open market, thereby allowing the price of Kelington Shares to better reflect its fundamental value. It will also allow the Company to utilise the financial resources which are not immediately required for use.
- (b) The Company will have the opportunity to distribute the Treasury Shares as share dividend thus benefiting the Shareholders. The Treasury Shares may also be resold at a higher price thereby realising a potential gain for the Company. Alternatively, the Treasury Shares can be transferred for purposes of or under the ESS of the Company or such other purposes as allowed under the Act.
- (c) The consolidated EPS of the Company will be improved as a result of lower number of Kelington Shares being taken into consideration in the computation. Hence, it is expected to have a positive impact on the share price of Kelington Shares.

Nevertheless, the Board is of the view that the Proposed Share Buy-Back Renewal is not expected to have any potential material disadvantages to the Shareholders of the Company as well as the Group, as it will be implemented only after cautious consideration of the financial resources of the Group and the consequential impacts on the Shareholders of the Company.

6.0 Ranking and Treatment of Purchased Shares

Pursuant to Section 127 of the Act, the Directors may deal with the Purchased Shares in the following manners: -

- i) to cancel the Purchased Shares; or
- ii) to retain the Purchased Shares as Treasury Shares held by the Company; or
- iii) to retain part of the Purchased Shares as Treasury Shares and cancel the remainder; or
- iv) to distribute the Treasury Shares as dividends to the Shareholders; or
- v) to resell the Treasury Shares on Bursa Securities in accordance with the Listing Requirements; or
- vi) to transfer the Treasury Shares, or any of the Treasury Shares for the purposes of or under an ESS; or
- vii) to transfer the Treasury Shares, or any of the Treasury Shares as purchase consideration; or
- viii) any combination of the above.

Where the Board intends to retain the Purchased Shares as Treasury Shares, cancel or transfer the Purchased Shares, or any combination of the above alternatives, an appropriate announcement will be made to Bursa Securities as per Listing Requirements. If the Board decides to retain the Purchased Shares as Treasury Shares, it may later distribute the Treasury Shares as share dividends to the Shareholders depending on the availability of the profit of the Company, cancel the Treasury Shares and/or resell the Purchased Shares on Bursa Securities.

While the Purchased Shares are held as Treasury Shares, the rights attached to them as to attending or voting at meetings and any purported exercise of such rights are void and the rights to receive dividend or other distribution of the Company's assets including distribution of assets upon winding up of the Company shall be suspended. The Treasury Shares shall not be taken into account in calculating the number of percentage of Shares or of a class of Shares in the Company for any purpose including substantial shareholding, takeovers, notices, the requisitioning of meetings, the quorum for a meeting and the result of a vote on resolutions at meetings of shareholders. The Company would buy back the shares only after the Board has given due consideration to its potential impact on the Company's earnings and financial position and is of the opinion that it would be in the best interest of the Company to do so.

The actual treatment of the Purchased Shares would depend on, inter-alia, the prevailing equity market conditions and the financial position of the Company.

7.0 HISTORICAL SHARE PRICES

The monthly highest and lowest prices of the shares of the Company as traded on Bursa Securities for the past twelve (12) months from April 2024 to March 2025 are as follows:

| Month | High (RM) | Low (RM) |
|--------------|------------------|-----------------|
| 2024 | | |
| April | 2.79 | 2.42 |
| May | 3.23 | 2.66 |
| June | 3.71 | 3.13 |
| July | 3.70 | 3.30 |
| August | 3.51 | 2.71 |
| September | 3.29 | 2.67 |
| October | 3.11 | 2.94 |
| November | 3.58 | 2.91 |
| December | 3.63 | 3.42 |
| 2025 | | |
| January | 3.59 | 3.13 |
| February | 3.55 | 3.20 |
| March | 3.53 | 3.03 |

(Source: Yahoo Finance)

The last transacted price of Kelington Shares on the LPD was RM2.95.

8.0 Financial Effect

8.1 Share Capital

The effect of the Proposed Share Buy-Back Renewal on the share capital of the Company will depend on the intention of the Board with regard to the treatment of the Purchased Shares. Assuming that 10% of the Company's total number of issued shares are purchased and cancelled, it will result in a reduction in the total issued and paid-up share capital of the Company.

In the event that all the purchased Kelington Shares are cancelled and on the assumption that the Proposed Share Buy-Back Renewal is implemented in full, the effects of the Proposed Share Buy-Back Renewal on the number of issued shares of Kelington as at the LPD are as below:

Minimum Scenario: Assuming none of the 146,176,733 outstanding Warrants B ("**Outstanding Warrants**") and outstanding 20,990,650 Employee Share Scheme ("**ESS**") are exercised into new Kelington Shares.

Maximum Scenario: Assuming all the Outstanding Warrants and Outstanding ESS are exercised into new Kelington Shares.

| | <u>Minimum Scenario</u> | <u>Maximum Scenario</u> |
|--|--------------------------------|--------------------------------|
| Total number of Issued shares as at LPD | 725,724,348 [#] | 725,724,348 [#] |
| New shares issued pursuant to conversion of Warrants | - | 146,176,733 |
| New shares issued pursuant to exercise of ESS | - | 20,990,650 |
| | <hr/> | <hr/> |
| | 725,724,348 | 892,891,731 |
| Assuming Kelington buy-back its shares amounting to 10% of the total number of issued shares and cancelled | (72,572,434) | (89,289,173) |
| | <hr/> | <hr/> |
| Resultant issued shares after cancellation of Purchased Shares | 653,151,914 | 803,602,558 |

[#] Including 2,239,800 treasury shares and assuming 2,239,800 treasury shares are resold in the market as at LPD.

Conversely, if the Purchased Shares are retained as Treasury Shares, resold or distributed to the shareholders, the Proposed Share Buy-Back Renewal will not have any effect on the total number of issued shares of the Company.

8.2 NA

When the Company purchases its own shares, regardless of whether they are retained as Treasury Shares or subsequently cancelled, the NA of the Company will decrease due to the creation of a treasury account if retained and a reduction in the retained earnings if cancelled.

If the Treasury Shares are sold through Bursa Securities, the NA of Kelington Group would increase if the Company realises a gain from the resale, and vice versa. If the Treasury Shares are distributed as share dividends, the NA of Kelington Group would decrease by the cost of Treasury Shares.

However, the effect of the Proposed Share Buy-Back Renewal on the NA per share of Kelington will depend on the actual number of Kelington Shares purchased, the price paid for such Kelington Shares, the effective funding cost to Kelington Group to finance the purchase of such Kelington Shares, or any loss in interest income to the Group.

If all the Purchased Shares are cancelled, the Proposed Share Buy-Back Renewal will reduce the NA per share of Kelington when the purchase price per Purchased Share exceeds the NA per Kelington Share at the relevant point in time, and vice versa.

8.3 Working Capital

The Proposed Share Buy-Back Renewal, as and when implemented, will reduce the working capital and cash flow of Kelington Group, the quantum of which will depend on, amongst other, the purchase price of Kelington Shares and the number of Purchased Shares. The Proposed Share Buy-Back Renewal will affect the cash flow of the Group if it is wholly and/or partly financed by internally generated funds and result in a lower amount of cash reserves available for dividends to be declared to shareholders and business operations as funds are utilised to purchase shares.

8.4 Earnings

The Proposed Share Buy-Back Renewal, may contribute positively to the EPS of Kelington Group. The actual effect is dependent on the purchase prices of Kelington Shares, the number of Shares purchased, and the effective funding cost if any, or any loss in interest income to the Group, or the opportunity cost in relation to other investment opportunities.

8.5 Gearing

The effect of the Proposed Share Buy-Back Renewal, on the gearing of the Company will depend on the proportion of borrowings utilised to fund any purchase of shares. Any borrowing utilised to purchase Kelington Shares may increase the gearing of the Company.

8.6 Dividend

The Proposed Share Buy-Back Renewal, may have an impact on the Company's dividend payment, if any, it may reduce the cash available, which would otherwise be used for dividend payments. Any dividend to be declared in the immediate future will depend on the performance and cash resources of Kelington Group. However, as stated in Section 6 above, the Board may have the option to distribute future dividends in the form of the treasury shares purchased pursuant to the Proposed Share Buy-Back Renewal.

8.7 Shareholdings of the Directors and Substantial Shareholders of Kelington

Based on the Register of Substantial Shareholders' Shareholdings and Directors' Shareholdings as at LPD and assuming the Proposed Share Buy-Back Renewal, is implemented up to the maximum of 10% of the total number of issued shares and the Purchased Shares are from the Shareholders other than the Directors and Substantial Shareholders of Kelington, the effect of the Proposed Share Buy-Back Renewal on the shareholdings of the Directors and Substantial Shareholders of Kelington is illustrated under the following scenarios:

Minimum Scenario: Assuming none of the 146,176,733 outstanding Warrants B ("**Outstanding Warrants**") and outstanding 20,990,650 Employee Share Scheme ("**ESS**") are exercised into new Kelington Shares.

Maximum Scenario: Assuming all the Outstanding Warrants and Outstanding ESS are exercised into new Kelington Shares.

[THE REST OF THE PAGE IS INTENTIONALLY LEFT BLANK]

(a) Minimum Scenario

| Substantial Shareholders/Directors | Existing Shareholdings as at LPD(*) | | | | After 10% Shares Purchased and Cancelled | | | |
|--|-------------------------------------|-------|----------------------------|-------|--|-------|----------------------------|-------|
| | Direct | | Indirect | | Direct | | Indirect | |
| | No. of shares | % | No. of shares | % | No. of shares | % | No. of shares | % |
| <u>Substantial Shareholders</u> | | | | | | | | |
| Palace Star | 135,406,980 | 18.72 | - | - | 135,406,980 | 20.73 | - | - |
| Gan Hung Keng | 4,971,332 | 0.69 | 135,406,980 ⁽¹⁾ | 18.72 | 4,971,332 | 0.76 | 135,406,980 ⁽¹⁾ | 20.73 |
| Ong Weng Leong | 4,666,800 | 0.65 | 135,406,980 ⁽¹⁾ | 18.72 | 4,666,800 | 0.71 | 135,406,980 ⁽¹⁾ | 20.73 |
| Cham Teck Kuang | 275,000 | 0.04 | 135,406,980 ⁽¹⁾ | 18.72 | 275,000 | 0.04 | 135,406,980 ⁽¹⁾ | 20.73 |
| Hu Keqin | 275,000 | 0.04 | 135,406,980 ⁽¹⁾ | 18.72 | 275,000 | 0.04 | 135,406,980 ⁽¹⁾ | 20.73 |
| Soh Tong Hwa | 4,286,732 | 0.59 | 138,087,778 ⁽²⁾ | 19.09 | 4,286,732 | 0.66 | 138,087,778 ⁽²⁾ | 21.14 |
| Sun Lead | 39,635,466 | 5.48 | - | - | 39,635,466 | 6.07 | - | - |
| Fortune Dragon | - | - | 39,635,466 ⁽³⁾ | 5.48 | - | - | 39,635,466 ⁽³⁾ | 6.07 |
| LHIC | - | - | 39,635,466 ⁽³⁾ | 5.48 | - | - | 39,635,466 ⁽³⁾ | 6.07 |
| AGP | - | - | 54,222,900 | 7.49 | - | - | 54,222,900 | 8.30 |
| AHL | - | - | 54,222,900 | 7.49 | - | - | 54,222,900 | 8.30 |
| ABSB | - | - | 53,346,300 | 7.37 | - | - | 53,346,300 | 8.17 |
| EPF | - | - | 45,523,100 | 6.29 | - | - | 45,523,100 | 6.97 |
| <u>Directors</u> | | | | | | | | |
| Gan Hung Keng | 4,971,332 | 0.69 | 135,406,980 ⁽¹⁾ | 18.72 | 4,971,332 | 0.76 | 135,406,980 ⁽¹⁾ | 20.73 |
| Ong Weng Leong | 4,666,800 | 0.65 | 135,406,980 ⁽¹⁾ | 18.72 | 4,666,800 | 0.71 | 135,406,980 ⁽¹⁾ | 20.73 |
| Cham Teck Kuang | 275,000 | 0.04 | 135,406,980 ⁽¹⁾ | 18.72 | 275,000 | 0.04 | 135,406,980 ⁽¹⁾ | 20.73 |
| Hu Keqin | 275,000 | 0.04 | 135,406,980 ⁽¹⁾ | 18.72 | 275,000 | 0.04 | 135,406,980 ⁽¹⁾ | 20.73 |
| Soh Tong Hwa | 4,286,732 | 0.59 | 138,087,778 ⁽²⁾ | 19.09 | 4,286,732 | 0.66 | 138,087,778 ⁽²⁾ | 21.14 |
| Ng Meng Kwai | - | - | - | - | - | - | - | - |
| Rahima Beevi Binti Mohamed Ibrahim | - | - | - | - | - | - | - | - |
| Chow Meow Luan | - | - | - | - | - | - | - | - |
| Chin Wei Min | - | - | - | - | - | - | - | - |
| Ng Lee Kuan | 5,000 | 0.00 | - | - | 5,000 | 0.00 | - | - |

Notes:

(1) Deemed interested under Section 8 of the Act by virtue of their direct interests in Palace Star.

(2) Deemed interested under Section 8 of the Act by virtue of his direct interests in Palace Star and Sin Huat Hing Farm Sdn. Bhd and deemed interested under Section 59(11)(c) of the Companies Act 2016 by virtue of shares held by his spouse and children.

(3) Deemed interested under Section 8 of the Act by virtue of its direct interests in Sun Lead.

(*) Excluding 2,239,800 treasury shares.

(b) Maximum Scenario

| Substantial Shareholders/Directors | Existing Shareholdings as at LPD(*) | | | | (I) After full exercise of Outstanding Warrants and Outstanding ESS (*) | | | | (II) After (I) and 10% Shares Purchased and Cancelled | | | |
|--|-------------------------------------|-------|----------------------------|-------|--|-------|----------------------------|-------|--|-------|----------------------------|-------|
| | Direct | | Indirect | | Direct | | Indirect | | Direct | | Indirect | |
| | No. of shares | % | No. of shares | % | No. of shares | % | No. of shares | % | No. of shares | % | No. of shares | % |
| <u>Substantial Shareholders</u> | | | | | | | | | | | | |
| Palace Star | 135,406,980 | 18.72 | - | - | 188,718,140 | 21.19 | - | - | 188,718,140 | 23.41 | - | - |
| Gan Hung Keng | 4,971,332 | 0.69 | 135,406,980 ⁽¹⁾ | 18.72 | 7,361,776 | 0.83 | 188,718,140 ⁽¹⁾ | 21.19 | 7,361,776 | 0.91 | 188,718,140 ⁽¹⁾ | 23.41 |
| Ong Weng Leong | 4,666,800 | 0.65 | 135,406,980 ⁽¹⁾ | 18.72 | 6,955,733 | 0.78 | 188,718,140 ⁽¹⁾ | 21.19 | 6,955,733 | 0.86 | 188,718,140 ⁽¹⁾ | 23.41 |
| Cham Teck Kuang | 275,000 | 0.04 | 135,406,980 ⁽¹⁾ | 18.72 | 1,100,000 | 0.12 | 188,718,140 ⁽¹⁾ | 21.19 | 1,100,000 | 0.14 | 188,718,140 ⁽¹⁾ | 23.41 |
| Hu Keqin | 275,000 | 0.04 | 135,406,980 ⁽¹⁾ | 18.72 | 1,100,000 | 0.12 | 188,718,140 ⁽¹⁾ | 21.19 | 1,100,000 | 0.14 | 188,718,140 ⁽¹⁾ | 23.41 |
| Soh Tong Hwa | 4,286,732 | 0.59 | 138,087,778 ⁽²⁾ | 19.09 | 5,603,576 | 0.63 | 192,222,536 ⁽²⁾ | 21.58 | 5,603,576 | 0.70 | 192,222,536 ⁽²⁾ | 23.84 |
| Sun Lead | 39,635,466 | 5.48 | - | - | 52,847,288 | 5.93 | - | - | 52,847,288 | 6.56 | - | - |
| Fortune Dragon | - | - | 39,635,466 ⁽³⁾ | 5.48 | - | - | 52,847,288 ⁽³⁾ | 5.93 | - | - | 52,847,288 ⁽³⁾ | 6.56 |
| LHIC | - | - | 39,635,466 ⁽³⁾ | 5.48 | - | - | 52,847,288 ⁽³⁾ | 5.93 | - | - | 52,847,288 ⁽³⁾ | 6.56 |
| AGP | - | - | 54,222,900 | 7.49 | - | - | 54,222,900 | 6.09 | - | - | 54,222,900 | 6.73 |
| AHL | - | - | 54,222,900 | 7.49 | - | - | 54,222,900 | 6.09 | - | - | 54,222,900 | 6.73 |
| ABSB | - | - | 53,346,300 | 7.37 | - | - | 53,346,300 | 5.99 | - | - | 53,346,300 | 6.62 |
| EPF | - | - | 45,523,100 | 6.29 | - | - | 45,523,100 | 5.11 | - | - | 45,523,100 | 5.65 |
| <u>Directors</u> | | | | | | | | | | | | |
| Gan Hung Keng | 4,971,332 | 0.69 | 135,406,980 ⁽¹⁾ | 18.72 | 7,361,776 | 0.83 | 188,718,140 ⁽¹⁾ | 21.19 | 7,361,776 | 0.91 | 188,718,140 ⁽¹⁾ | 23.41 |
| Ong Weng Leong | 4,666,800 | 0.65 | 135,406,980 ⁽¹⁾ | 18.72 | 6,955,733 | 0.78 | 188,718,140 ⁽¹⁾ | 21.19 | 6,955,733 | 0.86 | 188,718,140 ⁽¹⁾ | 23.41 |
| Cham Teck Kuang | 275,000 | 0.04 | 135,406,980 ⁽¹⁾ | 18.72 | 1,100,000 | 0.12 | 188,718,140 ⁽¹⁾ | 21.19 | 1,100,000 | 0.14 | 188,718,140 ⁽¹⁾ | 23.41 |
| Hu Keqin | 275,000 | 0.04 | 135,406,980 ⁽¹⁾ | 18.72 | 1,100,000 | 0.12 | 188,718,140 ⁽¹⁾ | 21.19 | 1,100,000 | 0.14 | 188,718,140 ⁽¹⁾ | 23.41 |
| Soh Tong Hwa | 4,286,732 | 0.59 | 138,087,778 ⁽²⁾ | 19.09 | 5,603,576 | 0.63 | 192,222,536 ⁽²⁾ | 21.58 | 5,603,576 | 0.70 | 192,222,536 ⁽²⁾ | 23.84 |
| Ng Meng Kwai | - | - | - | - | - | - | - | - | - | - | - | - |
| Rahima Beevi Binti Mohamed Ibrahim | - | - | - | - | - | - | - | - | - | - | - | - |
| Chow Meow Luan | - | - | - | - | - | - | - | - | - | - | - | - |
| Chin Wei Min | - | - | - | - | - | - | - | - | - | - | - | - |
| Ng Lee Kuan | 5,000 | 0.00 | - | - | 5,000 | 0.00 | - | - | 5,000 | 0.00 | - | - |

Notes:

(1) Deemed interested under Section 8 of the Act by virtue of their direct interests in Palace Star.

(2) Deemed interested under Section 8 of the Act by virtue of his direct interests in Palace Star and Sin Huat Hing Farm Sdn. Bhd and deemed interested under Section 59(11)(c) of the Companies Act 2016 by virtue of shares held by his spouse and child.

(3) Deemed interested under Section 8 of the Act by virtue of its direct interests in Sun Lead.

(*) Excluding 2,239,800 treasury shares

9.0 IMPLICATION RELATING TO THE RULES ON TAKE-OVERS, MERGERS AND COMPULSORY ACQUISITIONS ("the Rules")

Pursuant to the Rules, a person or a group of persons acting in concert will be required to make a mandatory general offer if his/their stake(s) in the Company is/are increased to beyond 33% of its total number of issued shares or if his/their existing shareholding(s) is/are more than 33% but less than 50% and it exceeds by another 2% in any six (6) months' period.

In the event that the share buy-back exercise results in the shareholdings of any of the above parties being affected, the said person or group of persons acting in concert will be obliged to make a mandatory general offer for the remaining Kelington Shares not held by him/them. However, an exemption from a mandatory offer obligation may be granted by SC under the Rules, subject to the affected person and the parties acting in concert complying with certain conditions, if the obligation is triggered as a result of action outside their direct participation.

As it is not intended for the share buy-back exercise to trigger the obligation to undertake a mandatory general offer by any of its Major Shareholders and/or parties acting in concert with them, the Company is mindful that only such number of Shares are purchased, retained as Treasury Shares, cancelled or distributed such that the Rules will not be triggered. However, in the event that an obligation to undertake a mandatory offer should arise with respect to any parties from the share buy-back exercise, the relevant parties shall make necessary application to the SC for an exemption from undertaking a mandatory offer under the Rules before a mandatory offer is triggered.

10.0 INTERESTS OF THE DIRECTORS, MAJOR SHAREHOLDERS AND/OR PERSONS CONNECTED TO THEM

Save for the proportionate increase in the percentage of shareholdings and voting rights of shareholders of the Company as a result of the Proposed Share Buy-Back Renewal, none of the Directors, Major Shareholders of Kelington and persons connected to them, has any interest, direct or indirect, in the Proposed Share Buy-Back Renewal.

11.0 DIRECTORS' RECOMMENDATION

Having considered all aspects of the Proposed Share Buy-Back Renewal, the Board is of the opinion that the Proposed Share Buy-Back Renewal is in the best interest of the Company and the Board, therefore recommend that you vote in favour of the resolution pertaining to the Proposed Share Buy-Back Renewal to be tabled at the forthcoming Twenty-Fifth AGM.

12.0 APPROVAL REQUIRED AND TWENTY-FIFTH AGM

The Proposed Share Buy-Back Renewal is subject to the approval of the Shareholders at the forthcoming Twenty-Fifth AGM to be held at Function Room 1, Setia City Convention Centre, No. 1, Persiaran Setia Dagang AG U13/AG, Setia Alam Seksyen U13, 40170 Shah Alam, Selangor Darul Ehsan, Malaysia on **Wednesday, 25 June 2025 at 10:00 a.m.** or at any adjournment thereof. The relevant ordinary resolution is set out in the Notice of Twenty-Fifth AGM which is enclosed in the Annual Report 2024 of the Company.

13.0 DETAILS OF PURCHASE, RESALE, TRANSFER OR CANCELLATION OF SHARES IN THE PREVIOUS TWELVE (12) MONTHS

The Company has not purchased any Shares, resold, cancelled and/or transferred any Treasury Shares in the past 12 months.

As at LPD, the Company held a total of 2,239,800 of its own Shares, all of which were retained as Treasury Shares.

1. DIRECTORS' RESPONSIBILITY STATEMENT

This Statement has been seen and approved by the Board and they collectively and individually accept full responsibility for the accuracy of the information given in this Statement and confirm that after making all reasonable enquiries and to the best of their knowledge and belief, there are no other facts, the omission of which would make any statement herein misleading.

2. DOCUMENTS FOR INSPECTION

Copies of the following documents are available for inspection at the Registered Office of the Company at Level 13, Menara 1 Sentrum, 201, Jalan Tun Sambanthan, Brickfields, 50470 Kuala Lumpur, W.P. Kuala Lumpur following the date of this Statement from Monday to Friday (except Public Holidays) during business hours up to and including the date of the Twenty-Fifth AGM:

- (a) The Constitution of Kelington; and
- (b) The audited financial statements of Kelington for the past two (2) financial years ended 31 December 2023 and 31 December 2024.

ORDINARY RESOLUTION 8**PROPOSED RENEWAL OF AUTHORITY FOR PURCHASE OF OWN SHARES BY THE COMPANY**

"THAT, subject always to the Companies Act 2016, the provisions of the Constitution of the Company, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") and all other applicable laws, guidelines, rules and regulations, the Company be and is hereby authorised, to the fullest extent permitted by law, to purchase such amount of ordinary shares in the Company as may be determined by the Directors of the Company from time to time through Bursa Securities upon such terms and conditions as the Directors may deem fit and expedient in the interest of the Company provided that:

- (i) the aggregate number of shares purchased does not exceed ten per centum (10%) of its total number of issued shares of the Company as quoted on Bursa Securities as at the point of purchase;
- (ii) the maximum fund to be allocated by the Company for the purpose of purchasing the shares shall be backed by an equivalent amount of retained profits as at the time of purchase; and
- (iii) the Directors of the Company may decide either to retain the shares purchased as treasury shares or cancel the shares or to retain part of the shares so purchased as treasury shares and cancel the remainder or to resell the shares or distribute the shares as dividends or transfer the shares under an employee share scheme or as purchase consideration.

THAT the authority conferred by this resolution will commence after the passing of this ordinary resolution and will continue to be in force until:

- (i) the conclusion of the next Annual General Meeting ("AGM") of the Company following the general meeting at which such resolution was passed, at which time it shall lapse unless, by ordinary resolution passed at that meeting, the authority is renewed, either unconditionally or subject to conditions; or
- (ii) the expiration of the period within which the next AGM after that date is required by law to be held; or
- (iii) revoked or varied by an ordinary resolution passed by the shareholders of the Company in a general meeting;

whichever occurs first.

AND THAT authority be and is hereby given unconditionally and generally to the Directors of the Company to take all such steps as are necessary or expedient (including without limitation, the opening and maintaining of central depository account(s) under the Securities Industry (Central Depositories) Act 1991 of Malaysia, and the entering into all other agreements, arrangements and guarantee with any party or parties) to implement, finalise and give full effect to the aforesaid purchase with full powers to assent to any conditions, modifications, revaluations, variations and/or amendments (if any) as may be imposed by the relevant authorities and with the fullest power to do all such acts and things thereafter (including without limitation, the cancellation or retention as treasury shares of all or any part of the purchased shares or to resell the shares or distribute the shares as dividends or transfer the shares under employee share scheme or as purchase consideration) in accordance with the Constitution of the Company and the requirements and/or guidelines of Main Market Listing Requirements of Bursa Securities and all other relevant governmental and/or regulatory authorities."